ANNUAL REPORT
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PREPARED BY
SAMBATHE SOKUNTHEA

DEVELOPED BY
SOU SOCHIVY
Together with partners, donors, communities, children, young people and families, we enable children to grow up with the bonds they need to develop and become their strongest selves. We speak up for each child’s rights and advocate for change so all children can grow up in a supportive environment.

Founded in 1949, SOS Children’s Villages is the world’s largest non-governmental organization focused on supporting children and young people without parental care or at risk of losing it.

Child neglect, abuse and abandonment is everywhere. Families are at risk of separation. Locally led, we work in more than 130 countries and territories to strengthen families who are under pressure so they can stay together. When this is not in a child or young person’s best interests, we provide quality care according to their unique needs.

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Today, we live in a world of stark contrasts, which, on the one hand, is inhabited by people suffering from hunger and poverty, while others spend millions to lose excess weight. We breathe the air of an age where even the most important ethical considerations are neglected, and where immorality is presented under the guise of defending rights. It is children, the most vulnerable segment of any society, who suffer the most from all of the modern world’s crises, abuses, moral decay and poverty. Children who have lost one or both parents as a result of the crises caused by human activities or natural reasons, and are hence left vulnerable and exposed, are defenceless in the face of any kind of abuse. Human trafficking, child labour, prostitution and beggar rings are but many of the hazards faced by the orphans.

With the intervention of SOS Children’s Villages Cambodia, those children that facing most vulnerable issues are resting on its shoulder. SOS Children’s Villages has committed itself to the future success of the children through various programs that help them cope with and succeed with hardship that might otherwise limit their opportunity...
to expand and improve the provision of existing long-term family liked care as a hub for meeting the vulnerable child care need by focusing on the accessibility and reliability of child care quality services.

Concerning to the government legislation changing in alternative childcare system, SOS Children’s Villages Cambodia initially engaged with child welfare department of the social affairs ministry for the process of deinstitutionalization such as positioning ourselves into all taskforces, steering committee of the governments group, accreditation acquisition in which credential to the renewal of MoU with the ministry. The study on the family liked care was also carried out with collaboration from child welfare department in order to find evident-based for set up the national guideline on family liked care and strategic plan of advocacy to obtain the legal recognition of the SOS child care model.
Children are an indispensable human resource for the future development of the nation. In order for human resources to have the potential, the child protection and child development are the important tasks as a partner organization of the Royal Government. We strive to continue our attention to and enhance the implementation of the Convention on Child's rights to achieve the goals of sustainable development in Cambodia 2016-2030.

SOS Children's Villages Cambodia is an organization that provides long-term childcare, implements alternative care policies for children and has made significant contributions to the Royal Government, continuing to invest in children today and increasing the human resources with skills and potential for the future.
Our Programmes

SOS Children’s Villages Cambodia provides a range of services to support children and young people in difficult circumstances to become their strongest selves. We speak up for children’s rights around the world and advocate for systemic change. Guided by the UN Convention on the Rights of the Child and the Guidelines for the Alternative Care of Children, we always work in the best interests of the child.
Protecting children is at the heart of what we do. We remain ever vigilant to continuously improve our safeguarding policies and practices, and to ensure a safe and caring environment for children and young people.

As outlined in our Child Protection Policy, we focus on awareness, prevention, reporting and responding to create a safe and caring environment. For us, this means an environment where children and young people feel safe, loved and cared for; where their rights are respected; and where they can raise concerns, knowing they will be listened to and their concerns acted upon swiftly and immediately.

We have learned to approach safeguarding holistically, meaning ensuring a high level of programme quality overall. We provide ongoing training for our staff, especially those working directly with children and youth, and for parents in our family strengthening programmes. We work with children to make sure they know their rights and how to report concerns. In 2020, with in-person visits limited by the pandemic, much of this work was done virtually or by phone calls.
In many places around the world, families experiencing crisis or extreme hardship may have difficulties caring for their children. Beyond receiving sufficient nutritious food or having access to water and healthcare, children need to feel protected, encouraged and respected by reliable adults who love them unconditionally.
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Due to Covid-19 situation, not many new child admissions have been made. Still, we are adhering to Gatekeeping Policy, we ensured a strong identification, assessment, and referral system to ensure that children are placed in alternative care when family support is not sufficient to safeguard the child, and that if the child is placed in our alternative care, family strengthening, or kinship care the provision of care is appropriate and meets the needs of the child.
The following are the highlights of performance towards Care Promise.

- Through the year, the incident of CS of all forms was decreased significantly. From CS risk assessment, the status of risk is 75% in 2020 and 50% in 2021.
- Most of children and young people (94%) in alternative care (AC) who have a positive relationship with the family of origin.
- We promoted the social integration of SOS families and also make sure that SOS families and vulnerable families have access to existing services in the community, including social supporting networks, space to have their voice in community activities, education attendance, and self-employment and employment opportunities. Our performance is relatively high, with social integration index of 1.7 score.
- We ensure that children and young people have access to quality education. Through the year, 80% of children and young people in AC and FS with at least satisfactory educational performance. The statistic is dramatically down due to the Covid-19 pandemic.
Youth Employability

Young people who have lost or are at risk of losing parental care often find the transition from school to starting a career particularly challenging, as they cannot count on the networks, resources or guidance that their peers may have access to. SOS Children’s Villages, together with young people, partners and corporate volunteers, has been developing innovative ways to ensure a confident transition to independence.

GLOBAL CONTEXT

The COVID-19 pandemic gave young people across the globe a rocky start to their careers in 2020. The ILO warned of a real risk of a lost generation, citing an 8.7% employment loss among youth, more than double that for adults. Young workers were often the first to lose their jobs and also more likely to accept part-time or precarious employment. On top of this, disrupted education and lack of digital access put young people from vulnerable backgrounds at an even further disadvantage.

Total Number of Youth 164
Education

School closures imposed in 188 countries during the pandemic affected nearly 1.5 billion children and youth. Like others worldwide, our caregivers adapted to the situation, homeschooling their children and ensuring they had access to online education where available. In some places, children received laptops and tablets to stay on top of their studies. When local schools could not offer virtual classes, care practitioners and educators in SOS Children’s Villages organized their own.

Through our programmes, we:

- accompany children and their families in our alternative care and family strengthening programmes on their lifelong educational journeys
- promote child-centred quality education, focusing on the child as a resourceful individual with unique skills and capabilities
- partner with authorities and communities to provide kindergartens, schools and social centres in communities that lack such facilities
- support and create inclusive learning environments that are non-discriminatory, non-violent, intercultural and gender-sensitive
- provide after-school tutoring, speech therapy, and other support to strengthen children’s capacity to learn

Hermann Gmeiner
Schools

3

Total Number of Students

1545
Advocacy

Drawing on our 40 years of programme expertise, SOS Children’s Villages Cambodia speaks out for and with children and young people to protect their rights on the global, regional and national level. Our advocacy work is designed to change policy and practice to improve national child and family welfare systems.

PANDEMIC RESPONSE
In 2020, we saw the urgent need to make sure that children and families’ realities are part of all pandemic related policy debates. We called on governments to scale up social protection and family support services, enhance support to care leavers, and ensure that quality care is not jeopardized and basic services such as education not interrupted. With partners, we drafted policy positions, issued joint calls to actions and developed guidance on provision of alternative care in humanitarian crises to influence high-level debates, such as the UN General Assembly Special Session on COVID-19.

ADVOCATING TO KEEP FAMILIES TOGETHER
One of our main objectives is to help decision makers understand that investing in strengthening families can often prevent the unnecessary separation of children from their parents, other forms of harm and the need for additional alternative care placements. In 2020, an increasing number of our member associations engaged in the Universal Periodic Review of human rights implementation and in country reviews of the implementation of the UN Convention on the Rights of the Child, thereby providing recommendations to states on how to support families to stay together.

ADVOCATING FOR QUALITY CARE
We advocate for a range of quality alternative care services according to each child’s individual needs. This year, we worked on a national and global scale to promote the implementation of the 2019 UN Resolution on the Rights of the Child, focusing on children without parental care. This included strategic engagement with member associations and targeted use of user-friendly materials.

“NOTHING ABOUT US, WITHOUT US”
The Movement

Every child should grow up in a loving family environment, where they can experience strong and reliable relationships. By working together – with children, young people, families and communities, and with donors, partners and like-minded organizations – we can build on a movement that makes a child’s right to quality care a reality.

Number of Sponsors
9150

Employees Nation Wide
346
Incredible chance for a child in need through a sponsorship program

The child sponsorship program of SOS Children’s Villages is offering hope to children in need throughout the world, including those in developing countries. Sponsorships not only enable us to make a significant difference in the lives of these children, but they also contribute to something far greater. A sponsored child will be aware that someone, even on the other side of the world, is thinking about them and is concerned about their well-being when they get a sponsorship package.

Children who are sponsored by SOS Children’s Villages have access to medical facilities, protection from harm, good education, and vocational training that will help them become productive members of society when they are no longer in the Village. We would like to convey our gratitude to over nine thousand child and village sponsors who have made this work possible, especially during the Covid-19 pandemic the sponsor continued to support their children and be a part of their life.
Partnership Philosophy

We are grateful to have so many partners around the world who are committed to genuine social change for children and young people. Together, we will build a world where every child can become their strongest self.

Our partnerships today take shape in a variety of forms and ways. Much of our financial support comes from individuals who make donations large and small, and who also donate their time. We work with governments and institutional funding partners, and with corporates on the global and national level. Through initiatives and networks, we collaborate across sectors to find innovative solutions to broaden our impact. Especially this year, through digitalization, we are seeing the fruits of joint thinking come to bear. We partner with universities to conduct research and with other child-focused organizations on advocacy efforts, such as effecting change in child protection systems or improving quality in alternative care. We also partner with local NGOs, sharing knowledge and expertise, often serving as a multiplier. Most importantly, we partner with the children, young people and families we work with – not only on the programmatic level, but also through advocacy and by supporting their ideas for change. This year, we continued to expand our role in facilitating youth led initiatives and in ensuring that young voices are heard by policymakers. Our 70 years of experience in directly caring for children has taught us a lot about relationships. Trust, which begins with eye-level respect, is essential and takes time to develop. Good relationships also involve listening and learning from each other, whether a father from a child, a mentee from a mentor, or a non-profit from a corporate. In our partnerships, we aim to leverage the powerful potential of good reciprocal relationships built on trust, with both sides giving and receiving as well as profiting from the realization of children’s rights.
Thank You All

Our national, international and local partners support our ongoing running costs and many of our innovative projects. We say thank you to those listed here and the many thousands of other partners who make our work possible.

INTERGOVERNMENTAL & GOVERNMENTAL PARTNERS

European Commission
Directorate-General for European Civil Protection and Humanitarian Aid Operations
Directorate-General for European Neighbourhood Policy and Enlargement Negotiations
Directorate-General for International Partnerships
Directorate-General for Justice and Consumers
Directorate-General for Migration and Home Affairs
European Investment Bank Institute
Government of Austria
Austrian Development Agency (ADA)
Federal Ministry for Arts, Culture, Civil Service and Sports
State Government of Tyrol
State Government of Vorarlberg
Government of Belgium
Ministry of Foreign Affairs, Foreign Trade and Development Cooperation (DGD)
Brussels International
City of Brussels
Government of Denmark
Danish International Development Agency (DANIDA)
Government of Finland
Funding Centre for Social Welfare and Health Organisations
Ministry for Foreign Affairs
Ministry for Social Affairs & Health
Government of France
Embassy of France
French Development Agency (AFD)
Ministry of Foreign Affairs
Government of Germany
Federal Foreign Office (AA)
Federal Ministry for Economic Cooperation and Development (BMZ)
German Embassy
Government of Honduras
Secretary of Development and Social Security
Government of Iceland
Ministry for Foreign Affairs
Government of Italy
Italian Agency for Development Cooperation
Ministry of the Interior
Ministry of Welfare
Region of Calabria
Government of Luxembourg
Ministry of Foreign and European Affairs
Government of Monaco
Department of International Cooperation (DICI)
Government of Morocco
Government of the Netherlands
Ministry of Foreign Affairs
Government of Norway
Ministry of Health and Care Services
Norwegian Agency for Development Cooperation (NORAD)
Norwegian Directorate for Children, Youth and Family Affairs (BUFDIR)
Norwegian Directorate for Integration and Diversity (IMDI)
Government of Spain
Province of Canary Islands
Province of Madrid
Government of Sweden
Gothenburg Municipality
Swedish Gender Equality Agency
Government of Switzerland
State Secretariat for Migration
United Nations
Funds and Programmes
International Labour Organization (ILO)
International Organisation for Migration (IOM)
UN Development Programme (UNDP)
UN Global Compact
United Nations High Commissioner for Refugees (UNHCR)
United Nations International Children’s Emergency Fund (UNICEF)
United Nations Office for the Coordination of Humanitarian Affairs (OCHA)
UNWomen
World Food Programme (WFP)

FOUNDATION PARTNERS

Akeleius Foundation
Bailey Foundation
Bernard van Leer Foundation
Bernhard Waldinger Foundation
Big Heart Foundation
Canada Feminist Fund
Captain Vassilis & Carmen Constantinopoulos Foundation
Carpio Foundation
Costas M. Lemos Foundation
Dutch Postcode Lottery
Edith & Gottfried Kirk
Fondation de France
Fondation de Luxembourg
Fondation Roi Baudouin
Fundación Drzewo i Jutro
Fundación Sus Buenos Vecinos
Colsonwasser Foundation
Grieg Foundation
GS Foundation
Harry Hole Foundation
Hempel Foundation
Institute Circle
Intesa Bank Charity Fund
Maestro Cares Foundation
Mapfre Foundation
National Lottery Community Fund
Nostos Foundation
Novo Nordisk Foundation
OAK Foundation
Obel Family Foundation
Orange Foundation
Signe Marie Foundation
Stavros Niarchos Foundation
Stiftelsen Radiohjälpen
Stiftung Kinderhilfe
Stiftung zur Unterstützung der SOS Kinderdorf-Liechtenstein
Swissair Staff Foundation for Children in Need
Swiss CHildren's Foundation
The Erling-Persson Family Foundation
The Leona M. and Harry B. Helmsley Charitable Trust
The PD Foundation
The SOL Foundation
Equinor
Gazprombank
GTKs Ullared
GodEl / GoodCause
Hasbro
Hemköpstedjan
Hilti
HSBC
IKEA
Interquell
INTERSPAR
Johnson & Johnson
Johnson & Johnson Foundation
Kaufand
KFC Social Responsibility Trust Fund
M&G plc.
MAN
Marriott International
Mars Sverige
Mars Wrigley Confectionery
MAX Burgers
Norsk Postkodelotteriet
OBOS
Oriflame
OTP Group / DSK Bank
Postcode Lotterie DT
Procter & Gamble
Radisson Hotel Group
Samruk-Kazyna Trust
Schmidt Groupe
Svenska Petroleum Exploration
Svenska Postkodlotteriet
Swedbank Robur
Swiss International Air Lines
Swisscom
Transat
UniCredit Bank Austria
Vaillant
Vodafone Greece
Vorwerk
Western Union Foundation
Xellis Pharmaceuticals
Child Rights Connect
Children's Rights Action Group
Civil Society in Development (CISUI)
Comic Relief
CONCORD
Decent Jobs for Youth Initiative
EU Alliance for Investing in Children
Eurochild
European Council on Refugees and Exiles (ECRE)
Forum CIV
Fundamental Rights Platform
Generation Unlimited
Global Coalition to End Child Poverty
Global Responsibility: Platform for Development and Humanitarian Aid
International Civil Society Centre
International NGO Cooperation for Children (EDUCO)
International Organization of Francophone (OIF)
IsraAID
Joining Forces
Kinderrechten in
Ontwikkelingsorganisaties NL (KROS)
NetHope
PATROS (including its Leaving No One Behind Platform)
Social Platform
The Civil Society Forum to End Violence Against Children (CSO Forum)
The Global Partnership to End Violence Against Children
The NGO Committee on UNICEF
The NGO Major Group
Valdes Church
Voluntary Organisations in Cooperation in Emergencies (VOICE)

LEADING LONG-TERM CORPORATE PARTNERS

Action
adidas
Aegae Airlines
AkzoNobel
Allen & Over
Allianz
Apothea
AstraZeneca
Bechgaard Foundation
Bel: La Vache Qui Rit
Bertelsmann
CEWE
Clarins
Deutsche Post DHL Group
Dr. August Oetker
Dufry International

OTHER PARTNERSHIPS

Accountable Now
Better Care Network
Central European Initiative

Learn more about our national corporate partnerships.
FINANCIAL INFORMATION

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>ACTUALS 2020</th>
<th>ACTUALS 2021</th>
<th>% Change 2020-2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>International Fund</td>
<td>17,780,658</td>
<td>16,434,749</td>
<td>-8%</td>
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<tr>
<td>Sporadic donors</td>
<td>5,448</td>
<td>3,093</td>
<td>-43%</td>
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<tr>
<td>Domestic Government Allowances</td>
<td>40,750</td>
<td>40,770</td>
<td>0%</td>
</tr>
<tr>
<td>Other Incomes</td>
<td>829,724</td>
<td>1,065,237</td>
<td>101%</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>18,656,580</td>
<td>18,143,849</td>
<td>-3%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURES</th>
<th>ACTUALS 2020</th>
<th>ACTUALS 2021</th>
<th>% Change 2020-2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alternative Care</td>
<td>9,592,255</td>
<td>9,843,230</td>
<td>3%</td>
</tr>
<tr>
<td>Prevention</td>
<td>1,419,596</td>
<td>1,279,442</td>
<td>-10%</td>
</tr>
<tr>
<td>Education</td>
<td>4,308,651</td>
<td>4,715,895</td>
<td>9%</td>
</tr>
<tr>
<td>Programme support in national associations</td>
<td>1,220,844</td>
<td>1,750,197</td>
<td>43%</td>
</tr>
<tr>
<td>Total expenditures</td>
<td>16,541,346</td>
<td>17,588,764</td>
<td>6%</td>
</tr>
</tbody>
</table>

TOTAL REVENUE BY TYPE

![Pie chart showing revenue distribution]

INTERNATIONAL FUND: 91%
SPORADIC DONORS: 9%
OTHER INCOMES: 0%
DOMESTIC GOVERNMENT ALLOWANCES: 0%

PROGRAMME EXPENDITURES BY TYPE

![Pie chart showing expenditure distribution]

ALTERNATIVE CARE: 50%
EDUCATION: 27%
PREVENTION: 7%
PROGRAMME SUPPORT IN NATIONAL ASSOCIATIONS: 10%
SOS Children’s Villages worked for children and young people in 137 countries and territories in 2020. Countries and territories in which we operated an emergency response programme in 2020 are shown in bold.

Africa
- Algeria
- Angola
- Benin
- Botswana
- Burkina Faso
- Burundi
- Cameroon
- Cabo Verde
- Central African Republic
- Chad
- Côte d’Ivoire
- Democratic Republic of the Congo
- Djibouti
- Egypt
- Equatorial Guinea
- Eswatini
- Ethiopia
- Ghana
- Guinea
- Guinea-Bissau
- Kenya
- Lesotho
- Liberia
- Madagascar
- Malawi
- Mali
- Mauritius
- Morocco
- Mozambique
- Namibia
- Niger
- Nigeria
- Rwanda
- Senegal
- Sierra Leone
- Somalia
- Somaliland
- South Africa
- South Sudan
- Sudan
- Tanzania
- The Gambia
- Togo
- Tunisia
- Uganda
- Zambia
- Zanzibar
- Zimbabwe

The Americas
- Argentina
- Bolivia
- Brazil
- Canada
- Chile
- Colombia
- Costa Rica
- Dominican Republic
- Ecuador
- El Salvador
- Guatemala
- Haiti
- Honduras
- Jamaica
- Mexico
- Nicaragua
- Panama
- Paraguay
- Peru
- Uruguay
- USA
- Venezuela

Asia & Oceania
- Armenia
- Australia
- Azerbaijan
- Bangladesh
- Cambodia
- China
- French Polynesia
- Georgia
- Hong Kong, SAR of China
- India
- Indonesia
- Iraq
- Israel
- Japan
- Jordan
- Kazakhstan
- Kyrgyzstan
- Laos
- Lebanon
- Mongolia
- Nepal
- Pakistan
- Palestine
- Philippines
- South Korea
- Sri Lanka
- Syria
- Taiwan, China
- Thailand
- United Arab Emirates
- Uzbekistan
- Vietnam

Europe
- Albania
- Austria
- Belarus
- Belgium
- Bosnia and Herzegovina
- Bulgaria
- Croatia
- Czech Republic
- Denmark
- Estonia
- Finland
- France
- Germany
- Greece
- Hungary
- Iceland
- Italy
- Kosovo
- Latvia
- Lithuania
- Luxembourg
- Netherlands
- North Macedonia
- Northern Cyprus
- Norway
- Poland
- Portugal
- Romania
- Russia
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